

Corporate Presentation June 2012







GEELY Key Challenges

- How to grow sales fast to achieve economies of scale when growth at China market entered a period of cyclical low ?
- How to cooperate and integrate with Volvo Cars to improve Geely's overall competitiveness ?
- How to differentiate Geely's brands and products from the increasing number of local brands and to compete with the newly emerged joint-venture local brands ?
- How to further improve Geely's quality and efficiency ?
- > How to survive in a possible global economic downturn ?



GEELY What Have We Achieved So Far ?

- Completion of a major reshuffle of brands and distribution channels, creating three new brands, marketing Geely's products through a total of 1,000 shops in China.
- Successful development of key technologies: 5 product platforms, engines, manual and automatic transmissions.
- Building 9 production plants in China with total initial annual capacity of 600,000 units per shift.
- ✓ Maintaining its 4% market share in China's sedan market.
- ✓ Selling 40,000 vehicles a year to oversea markets.
- Access to valuable resources and expertise through strategic alliance with major international auto parts suppliers and acquisitions







Year started:	1998	
Total workforce:	17,288	
Manufacturing facilities:	9 car plants in China	6
Products:	10 major sedan models under 5 platforms	
Distribution network:	976 dealers in China, 63 sales agents, 351 2nd-tier shops in 52 oversea countries	
2011 sales volume:	421,611 units (21% 5-year CAGR)	
2011 revenues:	US\$3.3 billion	
Market Capitalization:	US\$2.66 billion (21 June 2012)	



GEELY Strengths

- Management-owned, market-driven
- Cost effective supply chain
- Professional management team
- Abundant intellectual resources
- A vertically integrated operation
- Experience and track-record in China





- Expansion of Sales Volume
 (Geographically & broadening product line)
- New Product Development Focus (42 new models in 5 years)
- Technology Focus
 (Focus on power-train technologies)
- Expansion of Production Capacity (New plants, upgrading & contract manufacturing)
- **•** Focus on Quality, Services, Customer Satisfaction
- Expansion through M&As & Strategic Alliances





Strategies

GEELY

Product Strategy - upgraded and wider product range

- Technology Strategy direct injection, turbocharger, light weight, AT gearboxes, CNCAP 4-star or above, BMBS
- Electrification Strategy development of core technologies, partnership to speed up product offerings
- Export Strategy localization in major markets
- Brand Strategy launch of high-end brand through upgraded products, advanced technologies and cooperation with Volvo Cars









1998 - 2007	2007 - 2010	2011 onwards
Market shareFast Growth	Multi-brandPlatform Strategy	GlobalizationSustainable GrowthBrand Management

Price	Technology	Quality	
Competitive	Competence	Focus	





	Brand	Models	2011 sales volume	No. of dealers (Y/E 2011)
企 全球鹰 GLEAGLE	GLEagle	Geely Panda GX2 Free Cruiser Vision GC7 GX7	177,730	336
で 市 家 EMGRAND	Emgrand	EC7 EC7-RV EC8	106,676	245
使化 を Automobile	Englon	Kingkong SC7 SC5-RV	137,205	395









Engine size:	1.8L CVVT, DVVT
-	(5MT, DSI 6AT)
Dimension:	4547/1734/1470
Wheelbase:	2600
Engine:	JL-4G18 (1.8L)
	JLalpha-4G18 (1.8L)
Retail prices:	RMB67K-90K









Engine size:	1.8L, 2.0L, 2.4L
Transmissions:	6AT, 5MT
Dimension:	4700/1855/1720
Wheelbase:	2660
Maximum output:	102Kw/6200rpm (1.8L)
Engine:	JLalpha-4G18 (1.8L)
Retail prices:	RMB92,900-129,900













Engine size:	1.0L, 1.3L, 1.5L (5M/T)
Dimension:	4194/1680/1440
Wheelbase:	2434
Maximum output:	52Kw (1.0L)
	63Kw (1.3L)
	75Kw (1.5L)













GEELY Production Facilities











2011 sales volume: 2012 sales target: +1% to 421,611 units +9% to 460,000 units



Exports



GEELY



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Y/E Dec (RMB m)	2011	2010	YoY %
Sales volume (units)	421,611	415,843	+1%
Turnover/Revenue	20,965	20,099	+4%
Operating margin ratio*	12.1%	12.1%	0%
Profit after tax	1,716	1,550	+11%
Attributable profit	1,543	1,368	+13%
Diluted EPS (RMB cents)	19.20	17.15	+12%
Cash dividend/share (HK cents)	2.80	2.60	+8%
Shareholders' equity	9,582	8,022	+19%
Net (debt)/cash**	-1,517	494	-

* Operating margin ratio = (Pre-tax margin before finance costs, share-based payments and results of associates)/turnover

** Net (debt)/cash = all cash /bank deposits - all bank borrowings - convertible bonds











"To Provide the Safest, the Most Environmental Friendly, the Most Energy Efficient Vehicles."

corporate website: www.geelyauto.com.hk

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